

Heather Glen Community Services District

Profit and Loss
January 1-September 22, 2026

	Total
Income	
Additional Customer Charges-Water	
Customer Late Fees Charged	4,776.20
Customer Late Fees Credited	-900.80
District Operations	36,976.20
PCWA Raw Water Charge	6,438.19
Roadway Services Charge	13,480.35
Sewer & Wastewater Management Charge	15,156.58
US Treasury Refund	1,467.36
Water Treatment Plant & Water Meter Charge	86,715.24
Total for Income	\$164,109.32
Gross Profit	\$164,109.32
Expenses	
District Operations Expense	38,558.79
Grant Study Hydro Engineering Invoices Paid	17,330.00
Legal Thomas & Associates	216.00
PCWA Raw Water Expense	6,340.74
Property Assets Expense	350.00
Roadway Expense	45,641.29
Sewer & Waste Water Expense	4,535.17
Water Treatment & Distribution Expense	51,626.86
Total for Expenses	\$164,598.85
Net Operating Income	-\$489.53
Other Income	
Account Refunds	85.83
Grant Study Paid & Received Funds	16,796.88
Property Asset Cell Tower Lease Payments	3,976.03
Reserve Account Money Market Interest Earned	1,397.42
Total for Other Income	\$22,256.16
Other Expenses	
Community Wildfire Defense CalFire	1,024.40
Other Miscellaneous Expense	\$375.51
P G & E	5,641.50
Property Asset Expense	5,205.15
Union Pacific Railroad - Lease	5,627.55
Total for Other Miscellaneous Expense	\$16,849.71
Total for Other Expenses	\$17,874.11
Net Other Income	\$4,382.05
Net Income	\$3,892.52